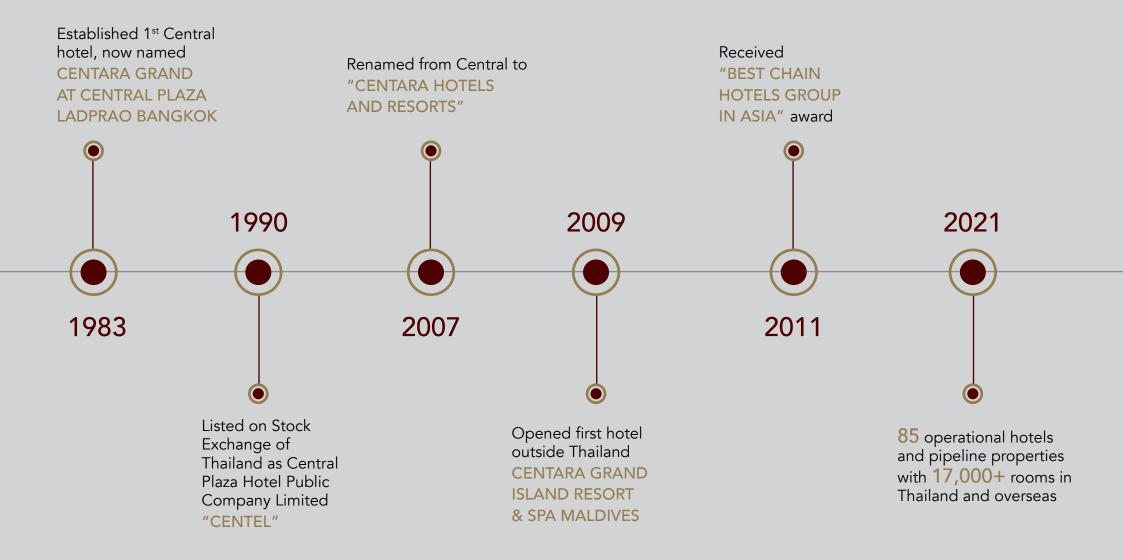


LEADING GLOBAL HOSPITALITY GROUP OF **THAI ORIGIN**

A GLOBAL VISION BUILT ON THAI FAMILY VALUES

CENTARA CREATES **UNFORGETTABLE, QUALITY EXPERIENCES** FOR GUESTS, WHILST TREATING EACH ASSET AS ITS OWN TO DELIVER PROFESSIONAL AND PROFITABLE **PERFORMANCE** TO OWNERS.

OUR STORY



GLOBAL HOTEL NETWORK



THE PLACE TO BE

Centara's defining qualities are the unique combination of Thainess and Family Values. They form the backbone of all things Centara, from the company's family heritage and service style through to our product and design. Above all, they are the qualities that define the unique guest experiences we provide for our customers.

CENTARA **reserve**

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Centera



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CENTARA HOTELS & RESORTS

CENTARA COMPLETE CARE

All of Centara's hotels and resorts operate under Centara Complete Care, a health and hygiene programme developed to ensure the protection, safety and wellbeing of guests and employees. The extensive programme was devised in partnership with **ECOLAB**, the global leader in hygiene technologies, and **SGS**, the world's leading inspection and verification specialists.

In partnership with



Social Distancing

- Appropriate social distancing rules in all areas including protective screens at reception and contactless payment options.
- Reconfiguration of restaurant seating, fitness equipment, and sun loungers.



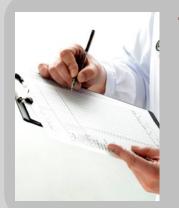
Enhanced Hygiene Practices

- Face masks worn by all service staff.
- Self-service dining restricted, high-touch items removed from guest rooms.
- Sanitising stations placed throughout the hotels, masks made available for guests.
- Upgraded laundry and dishwashing protocols.



Increased Sanitation

- Increased frequency of sanitation and electrostatic spray disinfection of rooms and public spaces.
- Sanitisation of key cards and high-touch points throughout the hotel.
- Sports equipment and spa treatment rooms disinfected after every use



Training & Monitoring

- All staff trained in updated cleaning and sanitation protocols.
- A team of dedicated hygiene managers appointed to monitor, record, and implement all changes.

Centara Complete Care was designed to follow the stringent guidelines set by the World Health Organisation (WHO), the World Travel and Tourism Council (WTTC) and local health authorities.

MEET THE FAMILY

SIX DISTINCT AND STRATEGICALLY POSITIONED BRANDS

LUXURY	CENTARA Reserve	CENTARA RESERVE Iconic luxury hotels in unique locations within exclusive and authentic destinations.
UPPER UPSCALE	ĈENTARA GRAND	CENTARA GRAND HOTELS & RESORTS Distinguished upper upscale hotels & resorts in prime locations
UPSCALE	CENTARA	CENTARA HOTELS & RESORTS Well-appointed upscale hotels & resorts with excellence in service
UPPER UPSCALE/ UPSCALE	BOUTIQUE COLLECTION	CENTARA BOUTIQUE COLLECTION Uniquely intimate boutique hotels
MIDSCALE	Centra by CENTARA	CENTRA by CENTARA Quality, value hotels in the most convenient locations
AFFORDABLE LIFESTYLE	COSI	COSI Affordable lifestyle hotels for the tech-savvy, young-minded traveller



CENTARA **RESERVE**

DESCRIPTION

Iconic, classic luxury hotels

CLASSIFICATION

Luxury

CONCEPT

• Authentic and classic charm meets contemporary style and elegance

LOCATION

Iconic and unique locations in exclusive and authentic destinations

ROOM SIZE

Avg. approx.50 sqm

KEYS

Range 100-200



ĈENTARA GRAND

DESCRIPTION

Distinguished upper upscale hotels & resorts

CLASSIFICATION

Upper Upscale

CONCEPT

- Locally relevant hotels at the heart of their destination
- Immersive and local experiences

LOCATION

Primary city and beachfront resort locations

ROOM SIZE

Avg. approx.45 sqm

KEYS

Range 350-750



CENTARA

DESCRIPTION

Well-appointed upscale hotels & resorts

CLASSIFICATION

Upscale

CONCEPT

- Essential comfort
- Everyday pleasures and delightful surprises

LOCATION

Selected city and resort locations

ROOM SIZE

Avg. approx.35 sqm

KEYS

Range 150-350





DESCRIPTION

Uniquely intimate boutique hotels

CLASSIFICATION

Upper Upscale / Upscale

CONCEPT

- Curated and stylish leisure brand
- Authentic, design-centric, individual and local

LOCATION

Urban hotspots and unique coastal or "off-the-beaten track" locations

ROOM SIZE

Avg. approx.40 sqm

KEYS

Under 100





DESCRIPTION

Quality, value hotels & resorts

CLASSIFICATION

Midscale

CONCEPT

Good quality at great valueEssential facilities and

 Essential facilities and amenities without the unnecessary extras

LOCATION

Selective city and resort locations

ROOM SIZE

Avg. approx.30 sqm

KEYS

Range 150-300





DESCRIPTION

Affordable lifestyle hotels

CLASSIFICATION

Economy

CONCEPT

- Modern lifestyle hangout hotels
- 24-hour Freedom, simplicity and connectivity

LOCATION

Lively urban and resort environments, close to entertainment, activities and transport links

ROOM SIZE

Approx. 14-22 sqm

KEYS

Approx. up to 160

PORTFOLIO RANGING FROM PRIME CITY CENTRE HOTELS

SETAT

Centara Grand & Bangkok Convention Centre at CentralWorld

TO TIMELESSLY ELEGANT HERITAGE LANDMARKS

Centara Grand Beach Resort & Villas Hua Hin

AND EXOTIC AND EXCLUSIVE BEACHFRONT LOCATIONS

COCHE CONTRACT

Centara Grand Island Resort & Spa Maldives



11-111

Centara Ceysands Resort & Spa Sri Lanka

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THEMED RESORTS PRODUCT SPECIALISTS

In 2009, Centara launched Thailand's first themed resort. Today, Centara Grand Mirage Beach Resort Pattaya is TripAdvisor's #1Family Resort in Thailand with 11 Years in a Row.

In 2021, Centara will open two new purpose-built themed resort, Centara Mirage Beach Resort Dubai, the company's first UAE property, and Centara Mirage Resort Mui Ne, Vietnam, further proof of Centara's unique expertise and experience in development and management of:

- Family-centric hospitality concepts
- Immersive, experiential entertainment and activities
- Water parks and adventure attractions with multi-generational appeal



Centara Grand Mirage Beach Resort Pattaya TRIPADVISOR TRAVELLERS' CHOICE 2021 NO.1 FAMILY HOTEL IN THAILAND

Centara Grand Mirage Beach Resort Pattaya AMAZING THAILAND SAFETY & HEALTH ADMINISTRATION (SHA)



FAMILY-FRIENDLY HOSPITALITY

Centara's dedication to serving families is a key element of its brand essence. Family-oriented properties feature facilities and services that address the needs and expectations of parents travelling with kids.



FAMILY-PREFERRED ACCOMMODATION OPTIONS

- Villa and residence options featuring multi-bedroom, multi-bathroom layouts
- Bunk beds situated in a separate children's area
- Food preparation and eating space
- In-room washer and dryer

FACILITIES, AMENITIES AND PROGRAMMING

- Dedicated kids' and family swimming pools
- Water parks and animation programmes
- Dedicated facilities for Camp Safari Kids' Club (young children) and E-Zone (teens) offer scheduled, supervised activities
- Family Club Lounge
- Babysitting service

CHILD-FRIENDLY POLICIES

- Kids Stay and Eat for Free at family resorts
- Kids Play Free, with no charge for Kids' Club activities and free access to water parks.



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MEETINGS, INCENTIVES, CONFERENCES AND EXHIBITIONS PRODUCT SPECIALISTS

From Bangkok's first convention centre to the four high performing centres now in operation and the array of state-of-the-art meetings facilities across the group

Centara, modern day master of ceremonies, has been hosting events for 10 to 10,000 people for over 38 years

Centara Grand & Bangkok Convention Centre at CentralWorld ASEAN MICE VENUE STANDARD 2018-2020





THAILAND SUSTAINABLE EVENT MANAGEMENT STANDARD 2020

AMAZING THAILAND SAFETY & HEALTH ADMINISTRATION (SHA)







SPA CENVAREE PRODUCT SPECIALISTS

- Proprietary, award-winning SPA Cenvaree brand
- One of Asia's leading spa operators
- Adds to guest experience and increases profitability for owners and shareholders







WORLD-CLASS DESTINATION RESTAURANTS AND BARS PRODUCT SPECIALISTS

Authentic and innovative Thai and international - including signature Thai restaurant Suan Bua, the Japanese Hagi, Spanish UNO MAS and, COAST, the international beach club and bistro concept

World Renowned bars including rooftop destinations Red Sky and Blue Sky, and CRU Champagne Bar, one of world's highest champagne bars, all with unparalleled 360 degree views



CONTEMPORARY CITY LIVING





ORGANISING AND MANAGING FOR SUCCESS

CENTARA is both OWNER and OPERATOR, TREATING PROPERTIES as ASSETS, not just as HOTELS

O 40% rooms owned, 60% rooms managed

O Uniquely placed to understand both roles, especially owner priorities and concerns

 Actively listens to owners' needs providing flexibility and an honest, personalised approach to achieving common goals

SVICE

RESULT

SUCCESS

The Isa

Robust Operational Structure

O Standards and results-driven Operations culture

O Driven through Corporate Executive Management and Regional Directors of Operations

O Accountable General Managers with diverse, relevant and aggressive KPIs

O Daily, weekly, monthly and quarterly reporting oversight and review

SCOPE OF SERVICES

On the ground support with International Development offices in Thailand and China, plus representatives in the Middle East and Europe

First-class service, personalised to each hotel owner and developer

Owners branding a property or re-flagging an existing asset as Centara are guided step-by-step through the transition process by our dedicated team



CORPORATE MANAGEMENT DISTRIBUTION

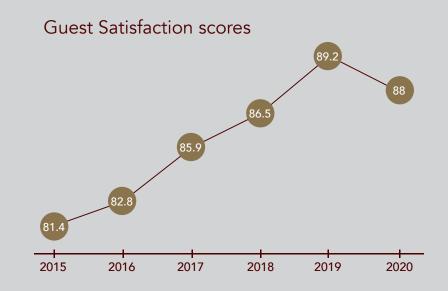


PERFORMANCE & OPERATIONAL EXCELLENCE

- Operational standards of the highest level
- Facilities and services to meet the expectations of all guests
- 36 years' experience of providing best-in-class tailored service
- Focus on revenue generation and profitability as well as brand standards and compliance

CONSISTENTLY OUTPERFORMING THE MARKET IN RGI Centara Revenue Generation Index (RGI), 2020 = 1.24





FAMILY VALUE

Sex (S)

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ESP?

Lazy river - Centara Grand Beach Resort Phuket

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GLOBAL SALES & MARKETING **NETWORK**



AUSTRALIA • CHINA • GERMANY • RUSSIA • INDIA • JAPAN • KOREA MIDDLE EAST • SINGAPORE • THAILAND • UNITED KINGDOM

GLOBAL CONNECTIVITY AND DISTRIBUTION

Access to partners and customers globally through advanced B2B and B2C distribution network
Industry leading channel management capabilities
Seamless connectivity to:

International travel partners
Global wholesale partners
Online travel agents

• Dynamic and static rate availability

DIGITAL and CUSTOMER RELATIONSHIP MANAGEMENT CAPABILITIES



Sophisticated Web and Mobile Platforms

- Brand website built on Industry leading open source content management system
- Customer experience platform and personalisation engine

International Social Media

 Platforms with highest followers among Asian hospitality brands

Leading Loyalty Programme

- Over 7 million CentaraThe1 members globally
- Access to over 18 million CentralThe1 members
- CentaraThe1 members visit Centara hotels 1.2 times more frequently than non-members and spend on average 30% more per stay





"THE HOTTEST NEW BRAND"

In 2019 Travel Weekly Asia named COSI in The Hottest 10 New Lifestyle Hotel Brands list.





CENTRALISED SYSTEMS AND SERVICES

BEST-IN-CLASS TECHNOLOGY PLATFORMS

- Market-Leading cloud-based Property Management
 System with Opera
- Globally leading Revenue Management and Optimisation tool
- Central Reservation System powering the group's sales and distribution
- O Human Resources Management





MANAGED BY EFFICIENT CENTRALISED SERVICE TEAMS

- O Revenue
- Reservations
- Sales
- O Marketing
- Information technology
- O Human Resources



EXPERT DESIGN & TECHNICAL SERVICES

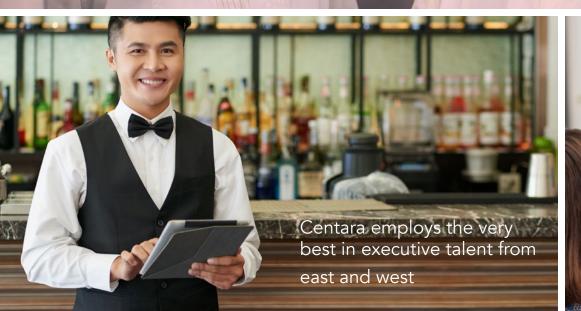
- Determine ideal positioning of hotel
- Advise on most suitable design consultants including space planning and facilities
- Ensure operational efficiency throughout the property
- Review of technical drawings
- Optimal facility planning to minimise costs
- Provide ongoing property improvement plans to maintain assets and drive continuous profitability

Centara West Bay Hotel & Residences Doha



OUR PEOPLE

8,000 globally diverse staff Over **40** nationalities



World class training and talent development programmes in partnership with world's leading management and hotel schools

AUTHENTIC LANNA CHARM

Khum Phaya Resort & Spa, Centara Boutique Collection

RECOGNITION IN PRODUCT, SERVICE AND SUSTAINABILITY



SUSTAINABILITY AWARDS

- Thailand Sustainability Investment (THSI)
- O Thailand Tourism Standard
- EarthCheck Certification Gold, Silver and Bronze
- Thailand Green Hotel (G Mark)
- O ASEAN Green Hotel
- Skål Sustainable Tourism Awards

FAMILY HOTEL AWARDS

- Best Hotel for Families
- Best Family Hotels by Smart Travel Asia Award
- TripAdvisor Travellers' Choice 2018 Top 25 Hotels for Families





SERVICE AWARDS

- Certificate of excellence tripadvisor
- Agoda Gold Circle Winner
- Best Adult-Only All-Inclusive Romantic Resort Worldwide 2018
- Best Value New 4-Star Boutique Hotel Asia 2018

LUXURY HOTEL AWARDS

- Luxury Family Beach Resort
- O Best Luxury Romantic All-Inclusive Resorts
- Worldwide by Hotel of the Year Awards
- Luxury Island Resort Spa
- Luxury Romantic Destination Spa

RESTAURANT AWARDS

- Thailand Tatler Best Restaurants
- Bangkok Best Restaurants Awards
- Wold Luxury Restaurant Award
- Hotel Restaurant of the Year

OUR EXTENDED FAMILY

CENTARA HOTELS AND RESORTS is a member of the **CENTRAL GROUP OF COMPANIES**

Founded in Thailand in 1947, Central Group is a multi-national organisation and one of the largest and most successful conglomerates from Southeast Asia. It comprises nine business units, operates in multiple continents and employs over 80,000 staff globally.

CENTRAL GROUP turnover 2019 was USD 11 Billion





centarahotelsresorts.com

A member of **CENTRAL GROUP**















